Recommendation No. 1	There should be regular scrutiny of the activities of the Children's Safeguarding Board by the Overview and Scrutiny Committee			
Executive's Response	This is agreed and the Herefordshire Safeguarding Children Board will be required to provide its annual report and Business Plan as well as thematic reports to Overview and Scrutiny Committee. The Task and Finish Group for children's safeguarding will develop the knowledge and understanding of the scrutiny committee			
Action	Owner	By When	Target/Success criteria	Progress
Annual Report	Chair, Herefordshire Safeguarding Children Board	February 2013	Good Ofsted inspection	Whilst annual reports and plans will be produced within timescales shown. The minimum likely period for the Council to be subject to an improvement plan is 18 months. This would lead to an expectation that a 'good' inspection outcome would not be achieved until at least June, 2014.
Business Plan 2013/2014	Chair, Herefordshire Safeguarding Children Board	May 2013	Good Ofsted inspection	As above
Thematic Reports	Chair, Herefordshire Safeguarding Children Board	3 monthly	Good Ofsted inspection	As above
Recommendation No. 2	Co-location of Children Service's teams, health services and the police should be encouraged. Co-location of the Public Protection Team and the Child Abuse Team in order to prevent cases from being missed should also be put in place as soon as possible.			
Executive's Response	This recommendation is agreed. A Multi-Agency Safeguarding Hub (MASH) is in development and a progress reports will be reported to Overview and Scrutiny Committee as part of the progress and impact of the improvement plan.			
Action	Owner	By When	Target/Success criteria	Progress
Progress Report	Head of Casework	April 2013	MASH established and functioning operationally	

Recommendation No. 3	There should be greater use of tele-conferencing systems in order to facilitate Strategy Meetings of the partner agencies				
Executive's Response	It is agreed that practice, processes and mechanisms for strategy meetings require improvement which include more use of teleconferencing				
Action	Owner By When Target/Success criteria Progress				
Multi-Agency practice seminars	Head of Casework	Nov 2012 – Feb 2013	Agreed and robust practice is in place for strategy meetings.	Practice seminars have taken place and new tools to assist processes in development.	
Recommendation No. 4	That a realistic establishment of the costs of the Looked After Children Service should be set, to allow for staff recruitment and retention.				
Executive's Response	This is agreed and since the undertaking of this report, additional posts have been added to the establishment. As part o fthe Child's Journey work, all the social work teams will be reassessed and costed to ensure that realistic staffing budgets are set. This will be reported through the improvement plan monitoring.				
Action	Owner	By When	Target/Success criteria	Progress	
Additional 2 posts are added to the establishment	Head of Looked After Children Services	Request made 13 th Dec 2012	Stable staff groups		
Recommendation No. 5	All attempts should be made to simplify, rationalise and reduce the amount of recording in Frameworki				
Executive's Response	This is agreed and resources have been made available to speed up the progress of development and implementation of Frameworki				
Action	Owner	By When	Target/Success criteria	Progress	
Project Manager appointed	Head of Improvement	Nov 2012	Prioritised Project Plan in place		
Additional temporary Business Analyst appointed	Head of Improvement	Dec 2012	Frameworki Development Plan implemented		
Report on Progress to Committee	Head of Improvement	May 2013	As Above		

Recommendation No. 6	That Frameworki should be reviewed, with regular reports to the Overview & Scrutiny Committee			
Executive's Response	The Frameworki project has recently been reviewed, with additional support in place and a new project plan and operational group is being established in February, 2013 to ensure that developments take place rapidly over the coming year. Regular update reports on the progress of Frameworki will be provided to Overview and Scrutiny Committee			
Action	Owner	By When	Target/Success criteria	Progress
Report on Progress to Committee	Head of Improvement	May 2013	As Above	
Recommendation No. 7	A review of Children and Adolescent Mental Health Services (CAMH'S) by the ² gether NHS Trust and the commissioning team should be undertaken to investigate how the needs of looked after children are being met by the service			
Executive's Response	This is agreed and discussions are taking place through s.75 arrangements A review will be scheduled and undertaken during 2013 and a report will be provided by January, 2014.			
Action	Owner	By When	Target/Success criteria	Progress
Confirm contractual (section 75) arrangements between Council and PCT/ CCG and 2G	Head of Childrens Commissioning	Feb 2013	Clarity over contractual responsibilities and current service specification	
Schedule review formally with 2G (potentially to	Lead Commissioner - CAMHS	March 2013	Review scope and timetable agreed	

Recommendation No. 8	That following a number of incidents in the County involving children who had been placed with private contractors in the County from other local authorities without the knowledge of the Council or the Safeguarding Team, that the Council be strongly urged to lobby the Government in order to make it compulsory that all local authorities placing children outside their counties, should inform the local authority into whose area the child is placed			
Executive's Response	We acknowledge the Government's proposals which we support which will negate the need for any lobbying at this stage. The HSCB has established revised arrangements as detailed below, with Care Home Providers to encourage them to notify us of placements.			
Action	Owner	By When	Target/Success criteria	Progress
Improved System of Notification of Placements	Head of Safeguarding	March 2013.	The Council is routinely notified of all placements of Children & Young People within Herefordshire.	HSCB via a Contract of Expectation with accommodation providers based in Herefordshire is asking providers to notify the council when all placements are made with them and come to an end. This will be more reliable than obtaining information from placing authorities. This actually pre-empts pending Government action which will require accommodation providers to notify authorities in a similar way.

Recommendation No. 9	There should be regular briefings to all Members on safeguarding and child protection and that these briefings should be made mandatory for all Members. These briefings should be led by the safeguarding board and the directorate			
Executive's Response	A programme of Safeguarding Seminars has been developed. Given the importance of corporate parenting and safeguarding responsibilities, a number of training sessions should be held every year covering key aspects of safeguarding and corporate parenting for members. A report could be provided to Overview and Scrutiny Committee detailing attendanch and feedback in order to assure Overview and Scrutiny Committee of the quality, appropriateness and attendance at training sessions.			
Action	Owner	By When	Target/Success criteria	Progress
Programme of Safeguarding Seminars	Director, People's Services	January 2013 onwards	Members are fully informed of safeguarding and child protection matters.	
Recommendation No. 10	There should be absolute commitment to information sharing between all Local Authority multi-agency partners operating within the County with regard to children in care in Herefordshire, and that this commitment is implemented and effective			
Executive's Response	This is agreed and is captured within current statutory 'working together' guidance. An information sharing agreement is in development for the Multi Agency Safeguarding Hub. The Improvement Plan Practice workstream is also tackling issues of information with particular agencies such as Probation through use of the Herefordshire Safeguarding Children Board challenge mechanisms.			
Action	Owner	By When	Target/Success criteria	Progress
Ongoing training and monitoring programme of the Herefordshire Safeguarding Children Board.	Chair, Herefordshire Safeguarding Children Board	Ongoing	Information is shared appropriately relating to looked after children across agencies.	